

**Sea Asia 2019 in Singapore**  
**FLEET PERFORMANCE OF THE FUTURE**

# Digitalization in Fleet Management

10<sup>th</sup> April 2019

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# Outline

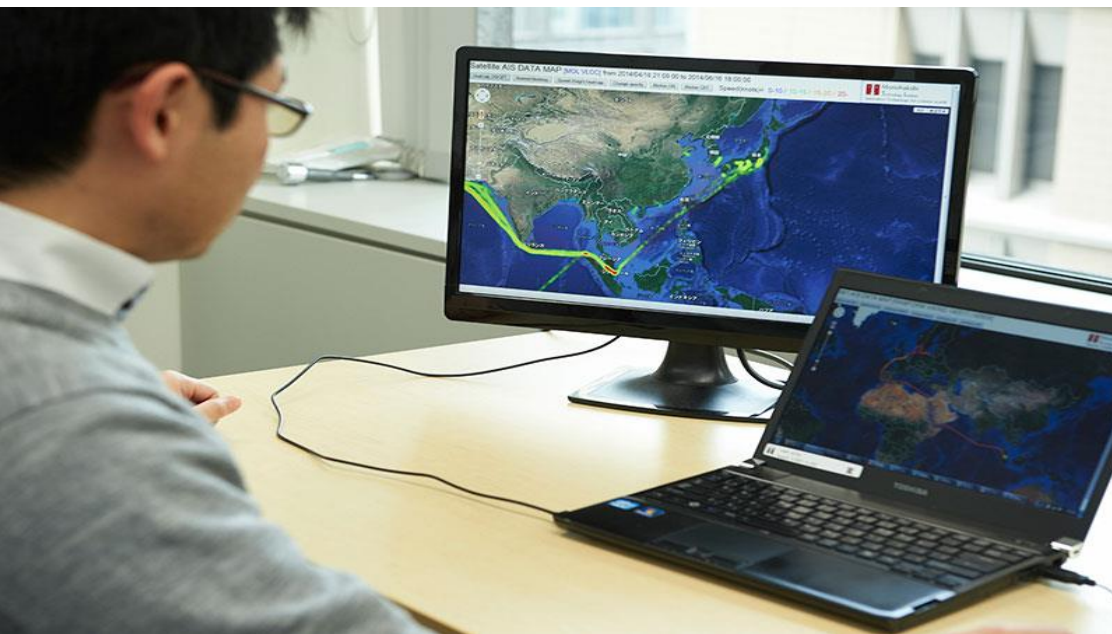
1. 7 technical challenge areas
2. Digitalization in Fleet Management

# Outline

1. 7 technical challenge areas
2. Digitalization in Fleet Management

# 1. Big data analytics

Solve real business issues with big data, domain knowledge & data analytics



## Examples of Big data in shipping

### Voyage data

- Automatically collected data (IoT)
- Noon report

### Machinery data

- Automatically collected data (IoT)
- Manual report data
- Maintenance data / trouble data

### AIS data

- Satellite AIS / shore AIS (IoT)

### Weather data

- Forecast / past records
- Anemometer / wave measurement (IoT)

### Business data

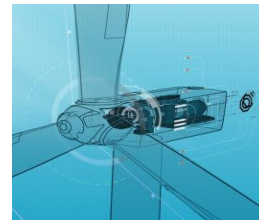
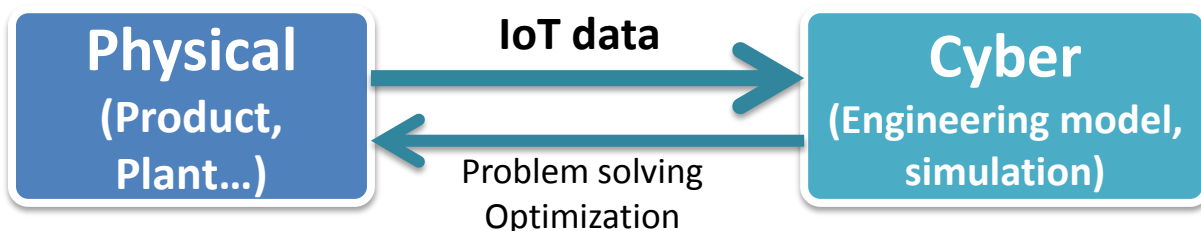
- Commercial data
- Market data

## 2. Digital Twin

Capture real world by IoT, compute & simulate with vast computing power in digital, and solve & optimize real world problems



Reference)



1. <http://www.gereports.com/post/119300678660/wind-in-the-cloud-how-the-digital-wind-farm-will/>

2. Michael Grieves, Virtually Perfect: Driving Innovative and Lean Products through Product Lifecycle Management (English Edition), 2012

# 3. Prognostics & Health Monitoring (PHM)

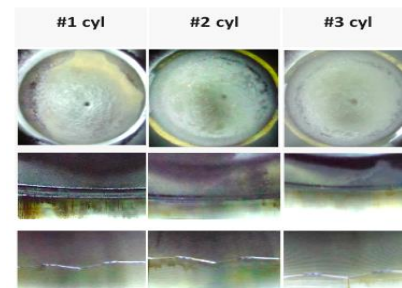
Organizational and inter-organizational learning by using data and computing technologies to improve the level of operation safety

## Objectives

- Prevent unpredicted downtime
- Reduce maintenance cost

## Measures

- SCADA data analysis
- Condition monitoring (image, vibration, AE and etc.)
- Anomaly detection
- Machine learning



Condition monitoring by using 360 camera

Vessel		Track Condition		Vessel Status		Vessel Type		Vessel Name		Vessel ID		Vessel Status		Vessel Type		Vessel Name		Vessel ID		Vessel Status		Vessel Type	
Vessel	Voy	Pos	Speed	Altitude	Heading	Roll	Pitch	Yaw	Temp	Pressure	Depth	Water	Wind	Wave	Current	Weather	Light	Sound	Image				
V001	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
V002	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
V003	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
V004	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
V005	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
V006	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
V007	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
V008	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
V009	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
V010	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
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V012	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
V013	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
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V019	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				
V020	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100				

Fleet condition monitoring system

## 4. Cyber Security & Cyber Resilient Ship

Cyber risk management need to be implemented. Protection of Industry Control System is crucial.



The Guidelines on Cyber Security onboard Ships - Version 3, BIMCO – Nov 2018

Source) BIMCO

<https://www.bimco.org/products/publications/free/cyber-security>

### Cyber security guidelines in shipping

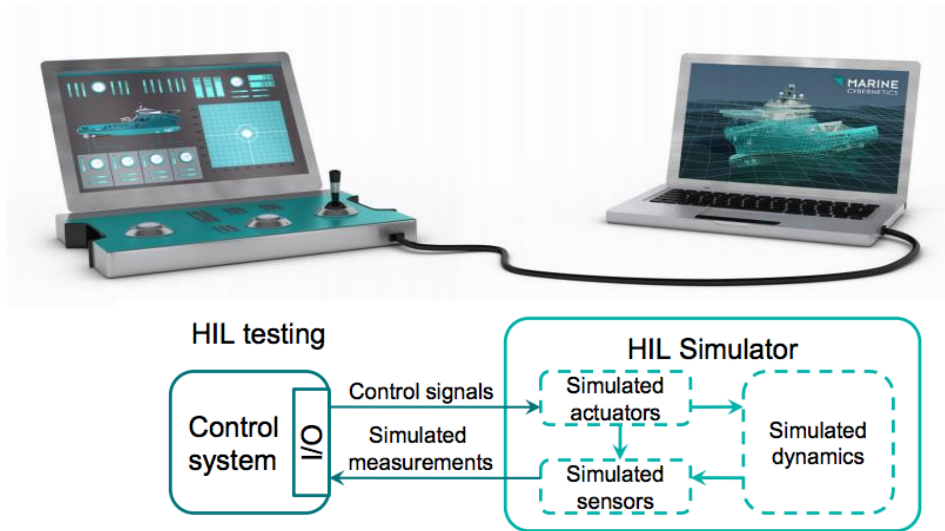
- **IMO, MSC (98)** – Cyber risk management onboard ships should be included in SMS as of 1 Jan 2021 (Jun 2017)
- **BIMCO** – the guidelines on cyber security onboard ships – version 3 (Nov 2018)
- **ABS, DNV-GL, LR, BV, NK etc.** – Guidelines and notations of cyber security onboard ships (2016)
- **IEC 61162-460** – Safety and security standards for navigation and radio communication equipment
- **IACS Maritime Cyber System Recommendations (MCSR)**

### Cyber security guidelines

- **NIST Framework and 800-53** – computer security policies, procedures and guidelines
- **ISO 27001/2** – ISMS: Information Security Management System

## 5. Software Quality & Reliability

Highly automated system requires more & more reliability of software. To develop, design and approve efficiently, simulation-based test environment become more indispensable.



Reference, DNV Marine Cybernetics Advisory

<https://www.dnvgl.com/services/hil-testing-concept-explanation--83385>

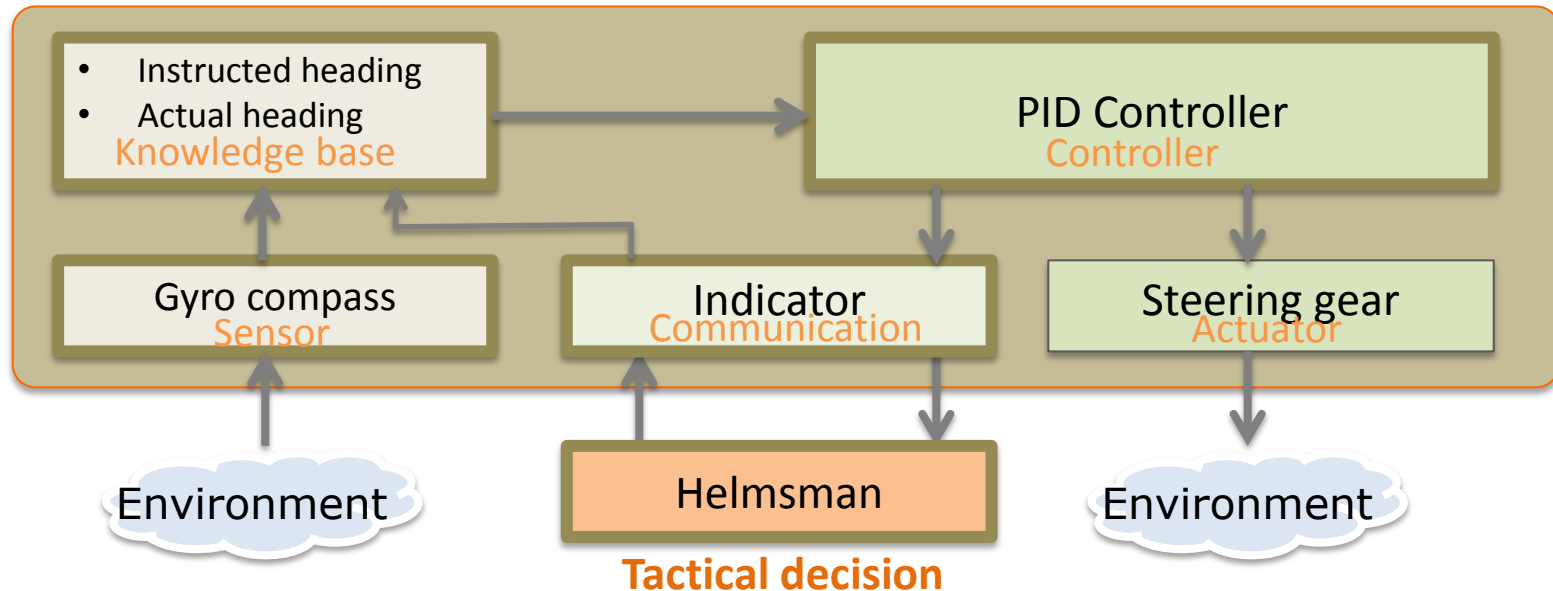


## 6. AI & Control (Cybernetics)

Improve the level of automation. But, limit scopes to solvable problems.

Example: Autopilot

goal: maintain instructed heading



# 7. Design & System Integration

Autonomous technologies complement human operations.

## Objectives

- Prevent collisions
- Reduce workloads of crews

## Measures

- Situation awareness
- Support from shore
- Highly automated / autonomous

## Challenges

- Reliability of total system
- PPTO (People, Process, Technology & Organization)
- Regulation
- Education



# Outline

1. 7 technical challenge areas
- 2. Digitalization in Fleet Management**

# Value creating digitalization in fleet management

## - Analogy from mining industry -

1. Deep understanding of operating fleet and market
2. Optimized logistics and operations
3. Anticipation of failures

Better decisions

Continuous  
learning



Continuous  
Improvement

4. Incremental automation of ship functions

Pursuing total optimization of  
operation and ship design

5. Monitoring of fleet performance and improvement

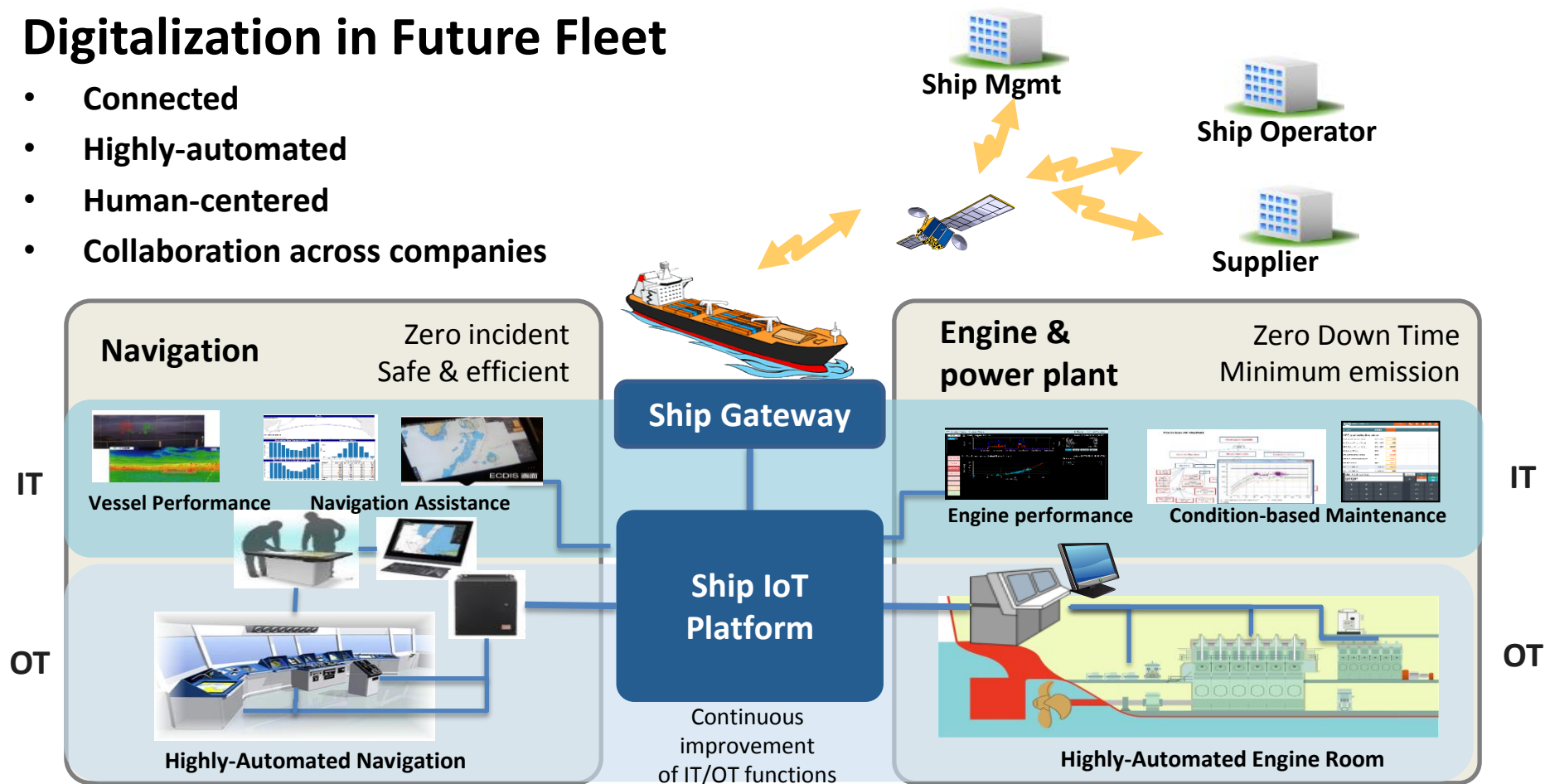
Safer, more consistent  
operations

Reference) McKinsey Company, How digital innovation can improve mining productivity, 2015

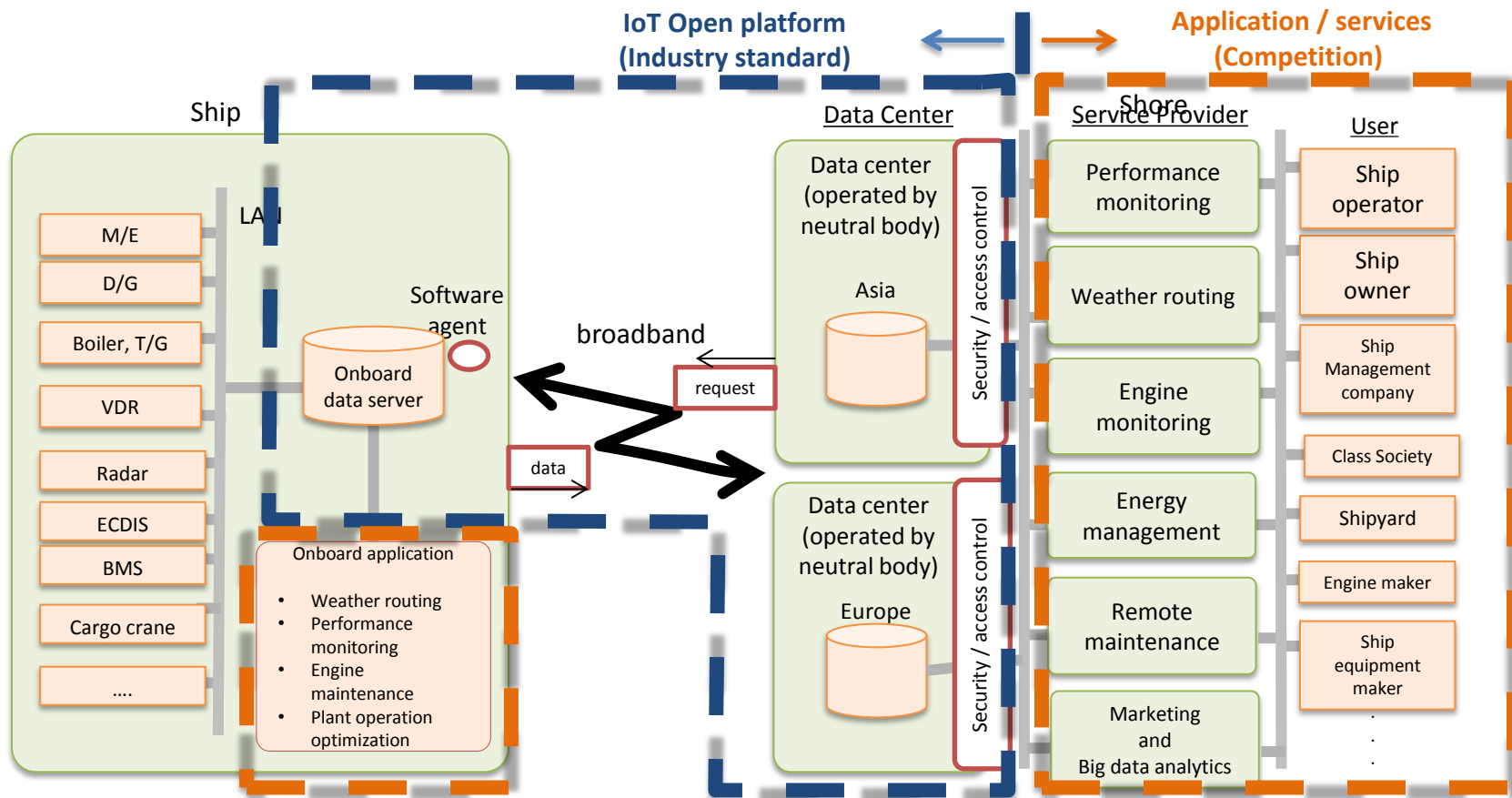
<https://www.mckinsey.com/industries/metals-and-mining/our-insights/how-digital-innovation-can-improve-mining-productivity>

# Digitalization in Future Fleet

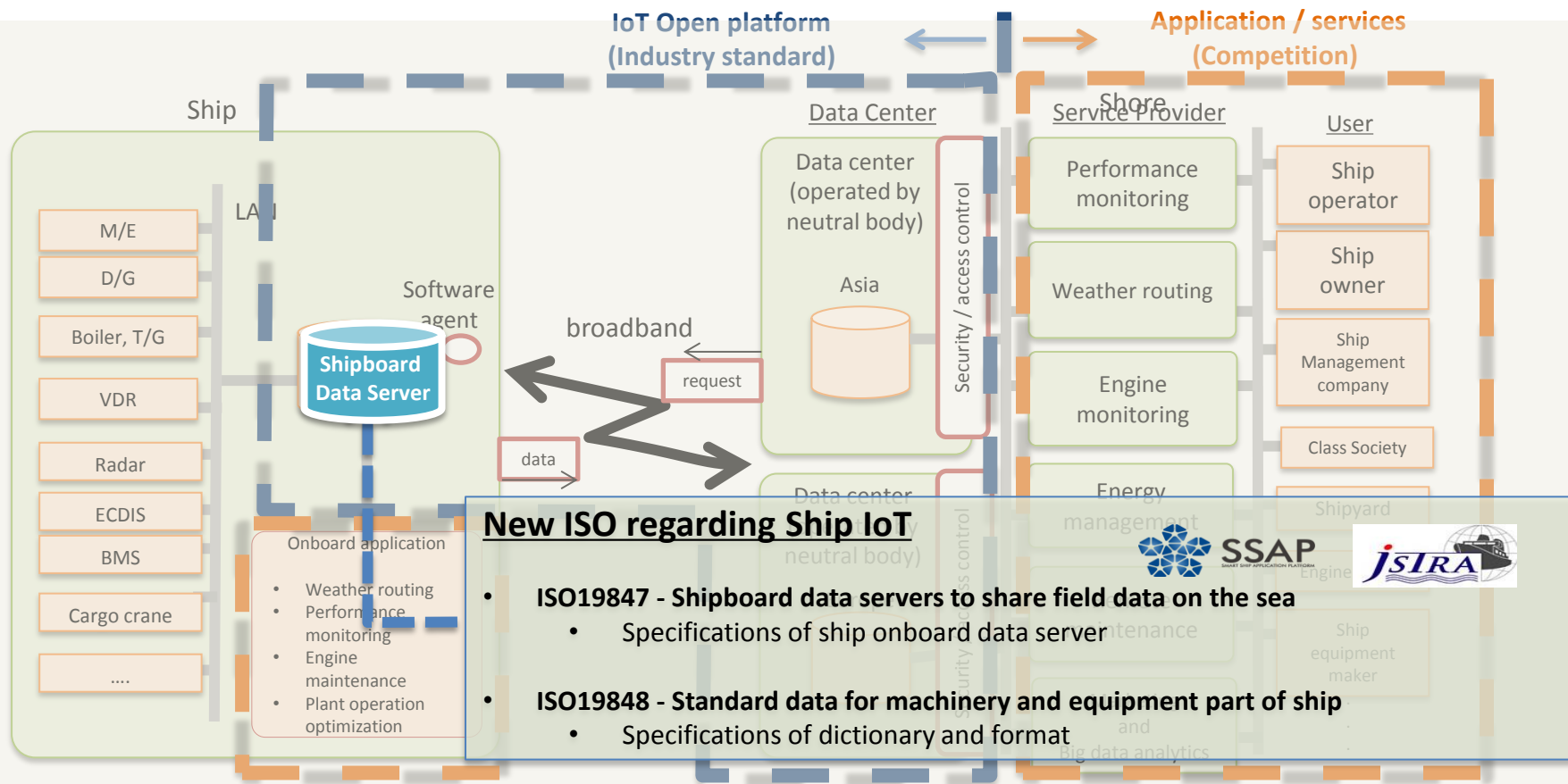
- Connected
- Highly-automated
- Human-centered
- Collaboration across companies



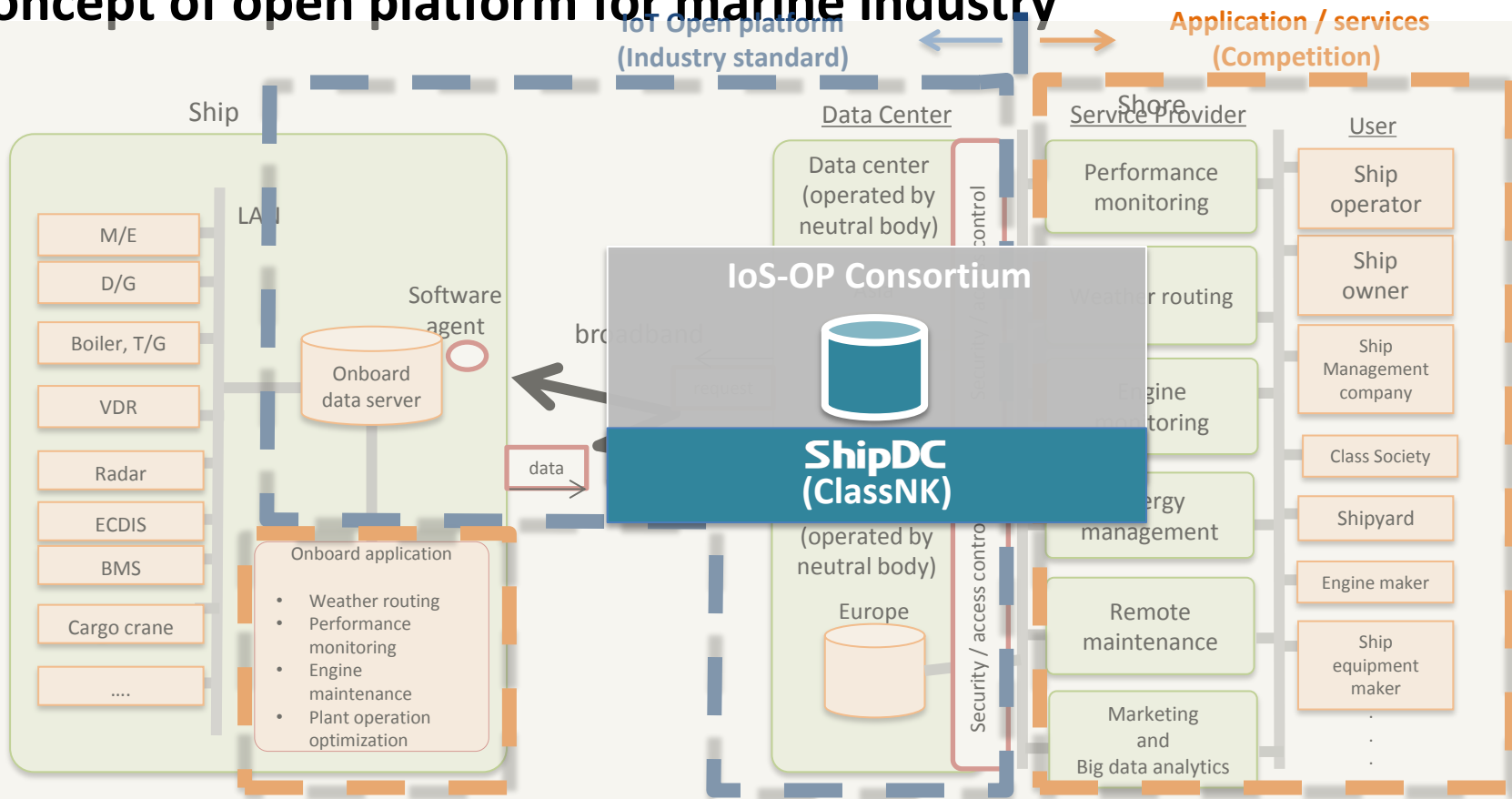
# Concept of open platform for marine industry



# Concept of open platform for marine industry

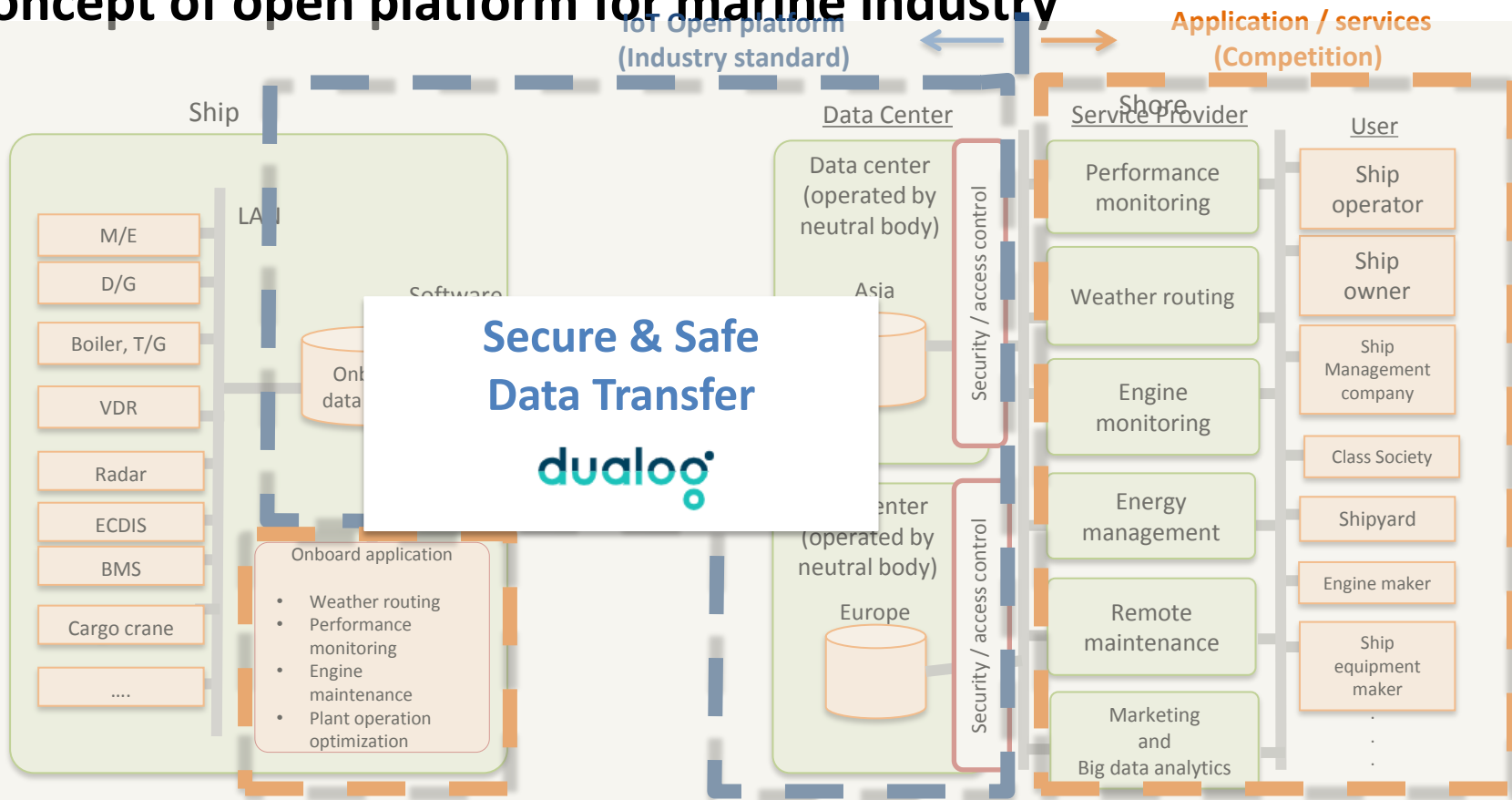


# Concept of open platform for marine industry





# Concept of open platform for marine industry



# How to tackle?

Collaboration and standardization is the keys



From NYK/MTI-Dualog-Furuno Workshop #3, @Tokyo 2017

Thank you very much for your attentions